



MEMORANDUM OF UNDERSTANDING

between

Universitas Negeri Malang (UM), Indonesia

and

Private Islamic Schools Association of Songkhla (PISA), Thailand

For the purpose of furthering cooperation and collaboration, **Universitas Negeri Malang (UM)** and **Private Islamic Schools Association of Songkhla (PISA)**, Thailand hereby affirm their intent to promote cooperation and collaboration mutually benefiting their respective organization. The cooperation and collaboration include, but not limited to:

1. Participation in seminars and academic or professional meetings;
2. Co-organization of short-term training programs;
3. Exchange of academic or professional materials and other information;
4. Special short-term academic or professional programs; and
5. Participation in sports and cultural activities; and
6. Any other areas of co-operation to be mutually agreed upon by the Parties.

Details of the implementation of any particular initiative resulting from this agreement shall be negotiated between the two organization units as each specific case may arise. Both parties understand that financial arrangements will have to be negotiated and will depend on the availability of funds.



This memorandum of understanding will be effective immediately upon acquiring the signatures of authorized representatives of both parties for the period of **FIVE (5)** years. It will be terminated three months after a written notification is issued by one party to the other.

Nothing in this MoU will create a legal relationship between the Parties or be legally binding on them. This MoU is to affirm the intent of the Parties to work together in good faith in an attempt to develop the matters described this MoU.

Any dispute arising out of the interpretation or implementation of this MoU shall be settled amicably by consultation or negotiation among the Parties.

EXECUTED as a Memorandum of Understanding by the Parties:

EXECUTED for and on behalf of
Universitas Negeri Malang



Prof. Dr. AH. Rofi'uddin
Rector

Date: 7 Dec. 2016

EXECUTED for and on behalf of
**Private Islamic Schools Association
of Songkhla (PISA)**



Date: 07 Dec 2016